



# **Workforce Partnerships that Work: Creating Public-Private Partnerships that Serve Students, Institutions, Employers, and Communities**

Newport Beach, CA | June 5, 2019

**Education** Design Lab

# Agenda



- Design Thinking & Human-Centered Design
- 21<sup>st</sup> Century Skill Badges
- Opportunity Spaces
- Innovation Culture Assessment

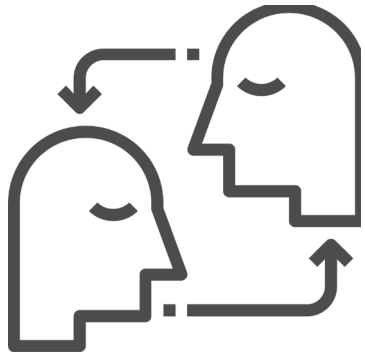
# Design Thinking + Human-Centered Design

# Design Thinking Has its Origins in Product Design



# Why Use Human-Centered Design?

Human-centered design is a systemic approach to problem solving and is anchored in three core beliefs.



**empathy**



**invention**



**iteration**

# The Human-Centered Design Process



**Human-centered** process:  
Fanatically *grounded in student experience*

A **structured methodology** to reach   
across institutional silos



Bias towards action: **test new models**  
rapidly and iterate

**Flexible rapid innovation engine** focuses on  
experimentation, evidence gathering and learning



# The Lab's 21<sup>st</sup> Century Skill Badges



**INTERCULTURAL  
FLUENCY**



**RESILIENCE**



**EMPATHY**



**ORAL  
COMMUNICATION**



**INITIATIVE**



**COLLABORATION**

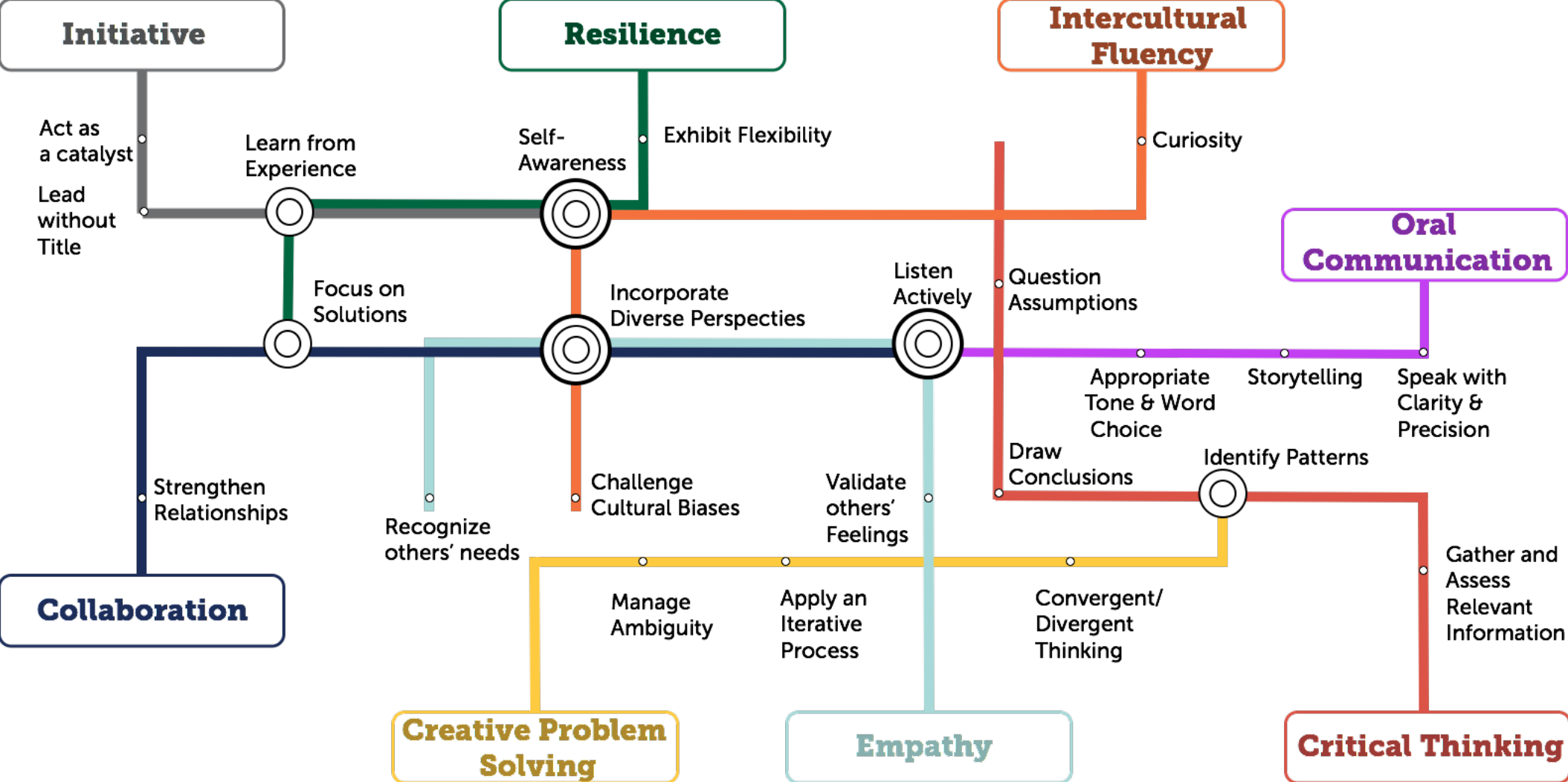


**CREATIVE  
PROBLEM SOLVING**



**CRITICAL THINKING**

# Sub-competency map







**Students will earn a *meaningful* "employer-endorsed" credential**

**Employers will commit to reviewing resumes of badge earners and help us understand the value of the badge**

SJSU

SAN JOSÉ STATE UNIVERSITY

enterprise

CISCO



THE UNIVERSITY OF MAINE

Bangor Savings Bank

Northern Light Health

CNM  
Central New Mexico Community College

JAYNES  
TLC  
PLUMBING & UTILITY

UNIVERSITY AT ALBANY  
State University of New York

EY

LANGSTON UNIVERSITY

ALAMO COLLEGES DISTRICT

American Public University System

ONEOK

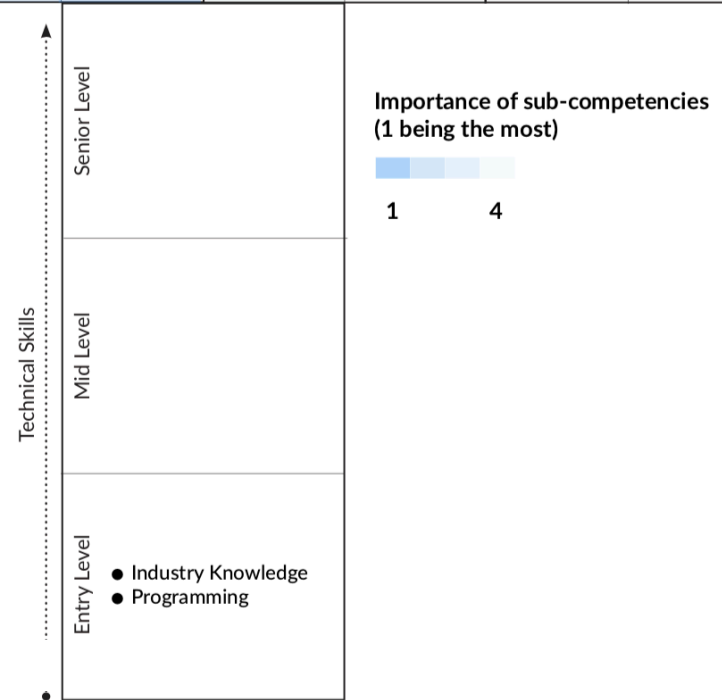
H-E-B  
accenture

FDM

# The Preferred Combination of Skills

## Business Systems Analyst, Valero Energy

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
Resilience		Critical Thinking		Oral Communication		Empathy	
exhibit flexibility	focus on solutions	identify patterns	draw conclusions	listen actively	clarity/precision	listen actively	recognize needs
self-awareness	learn from experience	question assumptions	gather relevant info	storytelling	adopt tone/word choice	validate others' feelings	diverse perspectives



# Key Clusters of Skills

## Position: Accountant

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
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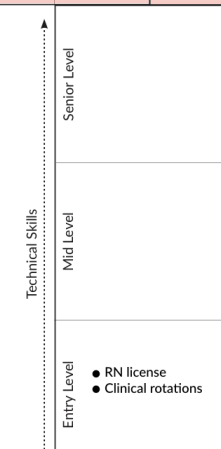
## Position: Systems Developer

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
Resilience		Critical Thinking		Oral Communication		Empathy	
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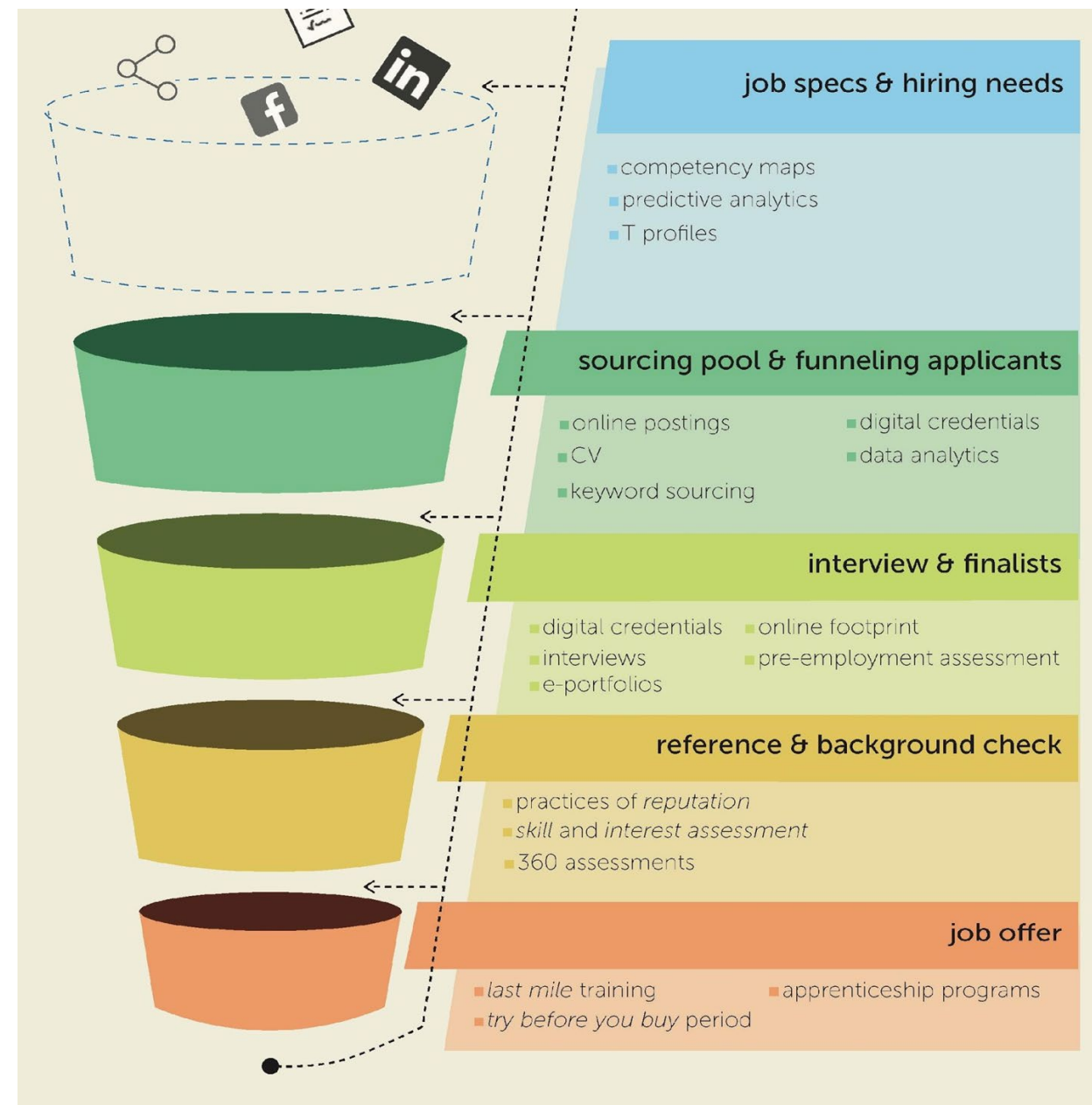


## Position: Nurse

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
Resilience		Critical Thinking		Oral Communication		Empathy	
exhibit flexibility	focus on solutions	identify patterns	draw conclusions	listen actively	clarity/ precision	listen actively	recognize needs
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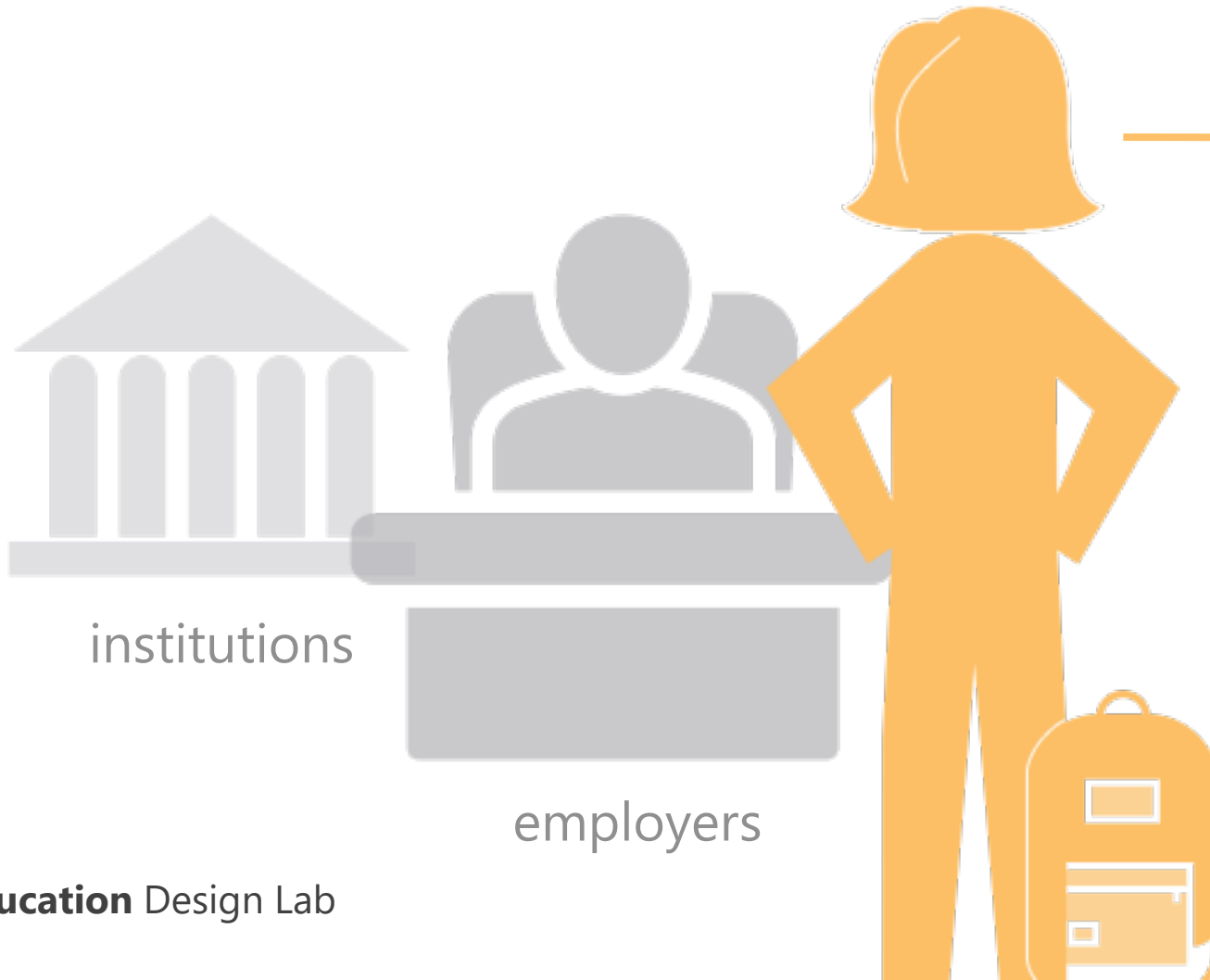


# Where do Digital Badges Provide Value in the Hiring Funnel?



# Opportunity Spaces

# Are We Prepared for These Learners?



— learners

Underrepresented  
+ Low Income Populations

Non-Degreed Adults

Single Moms **& Dads**

Transfer Students

Front-Line Workers

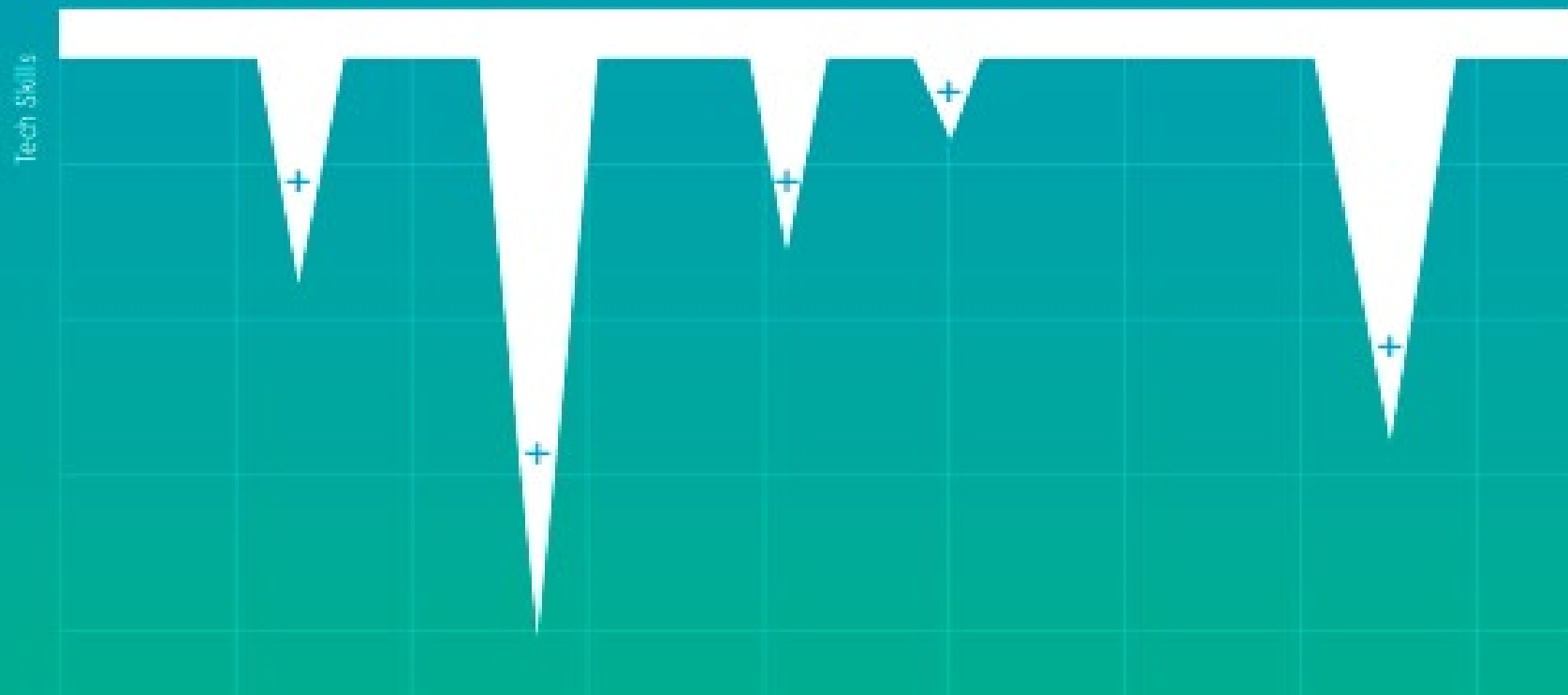
**Incarcerated**

# And For How Long?

**Figure 10.**

In the future, workers will need to return to learning throughout a 100-year work life.

Human Skills for a 100-Year Work Life





# What is innovation?

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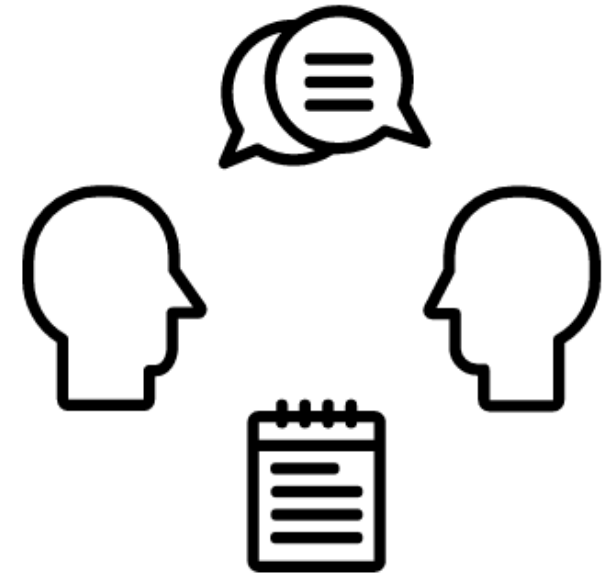
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# Innovation is...

"A great idea, executed brilliantly and communicated in a way that is both intuitive and fully celebrates the magic of the initial concept..."

It needs to either create a new market, or radically change an existing one."

*--Pete Foley (Consultant, Innovator, Artist, Scientist, Photographer, Musician, Accountant and Blogger)*

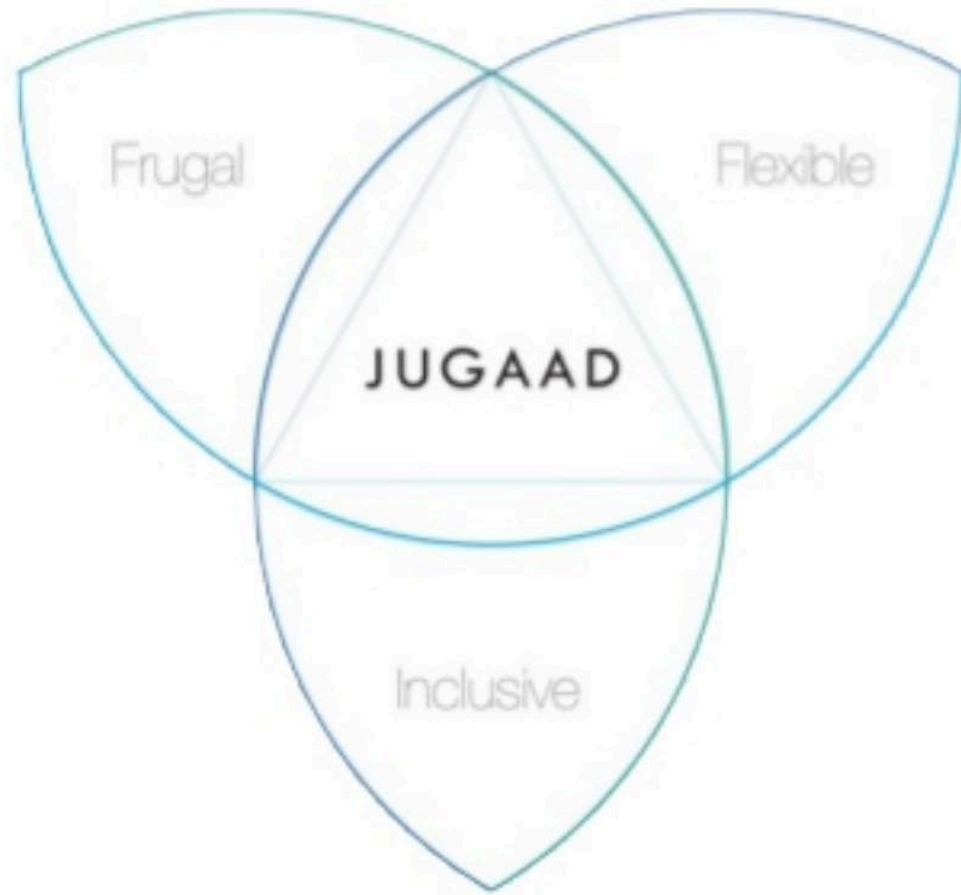


# JUGAAD INNOVATION

Amaia Giralt



# WHAT IS JUGAAD?



Jugaad innovators don't view customers as merely passive users of their products and services. Recognizing the diversity of customer needs, they invent new solutions from the ground up by working closely with marginal groups to identify their unique needs. They then engage local communities and partners to set up a grassroots value chain to locally build, deliver, and support their solutions—making these solutions in turn affordable, accessible, and sustainable.

# Breakthrough ideas and insights

The leading platform for crowdsourced innovation from Millennials & Gen Z



## SOLVERS >

Earn cash by sharing your creativity with the largest brands in the world



## COMPANIES >

Uncover key ideas and insights to move your projects forward



Company posts challenge



Solvers submit ideas



Company rates ideas



50% of solvers win cash

Active

All

My Dojo

Quick Solve

Puzzles (no cash)

Upcoming



European solvers: What will the next must-have sneakers be?

Levi Strauss & Co.

NEW!

19 days left

\$1,600 top 50%





## The Coca-Cola Company Sweet Story Challenge

Arts & Design , Healthcare

The search to fill a growing demand for a plant-based natural sweetener that has few or no calories. [Read Overview...](#)

FOLLOW

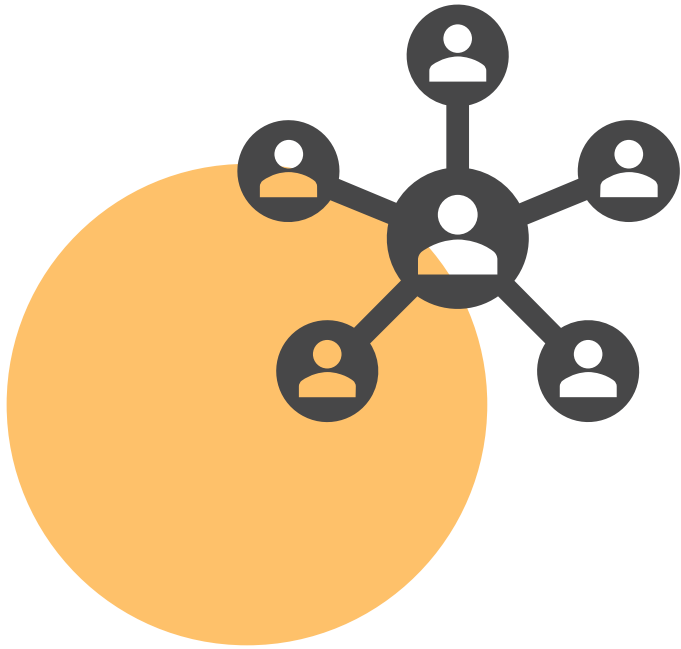
STAGE  
Submission Deadline

\$100,000

***"We know that amazing ideas can come from anywhere." –Coca-Cola***

# Innovation Culture Assessment

# To what extent is my institution ready?



**Step 1:** Take the assessment  
(3-5 minutes)

**Step 2:** Score the  
assessment—add the score  
for each group below (the  
higher the score the better)

**Step 3:** So... now what?



# Prompt #1



What's the greatest impediment to doing this well?




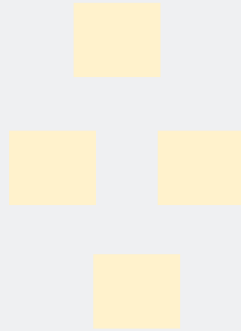

# Share with the group

**Where are my “buds?”**

# Rose + Bud + Thorn

Your concept in review

**Rose, Bud, Thorn**  
What do you like? What is missing? What could be better?

rose What works?	bud What has potential?	thorn What's problematic?
		
<b>opportunities</b>		

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**Rose + Bud + Thorn** is a collaborative tool that provides a structured way to reflect on a concept or pilot, specifically “what worked,” “what has potential,” and “what's problematic.”

## Prompt #2



What are you *currently* doing that has the potential to address this (i.e., what can you leverage)?

# EXTRA EXTRA: Headlines of the Future

Create a headline and story to describe the future state

## Old Dominion Daily

www.dailynews.com Virginia's Premier Newspaper est. 1776

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Headline

(sketch an image here)

What Happened?

Who was involved and what did it change?

How has it impacted graduation and employment rates in the region?

# Headlines of the Future



**Component #1:** What's the headline?

**Component #2:** What happened?

**Component #3:** Who was involved and what did it change?

**Component #4:** How has it impacted higher education in the region?



# Be Bold!





# Thank You!

**For updates**, join our Innovator Network at [eddesignlab.org/InnovatorNetwork](http://eddesignlab.org/InnovatorNetwork)

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