

A Wiley Brand



### PRESENTER



#### **T.J. CAFFERTY**

Manager of Field Operations -Enterprise Learning Solutions

I lead a national sales team which positions our college and university clients' programing within their region. Our team works to accelerate enrollment growth for our university clients.



### **ELS INSTITUTIONAL PARTNERS**





# CLOSING THE SKILLS GAP

LEARNING HOUSE & FUTURE WORKPLACE Research Study Overview



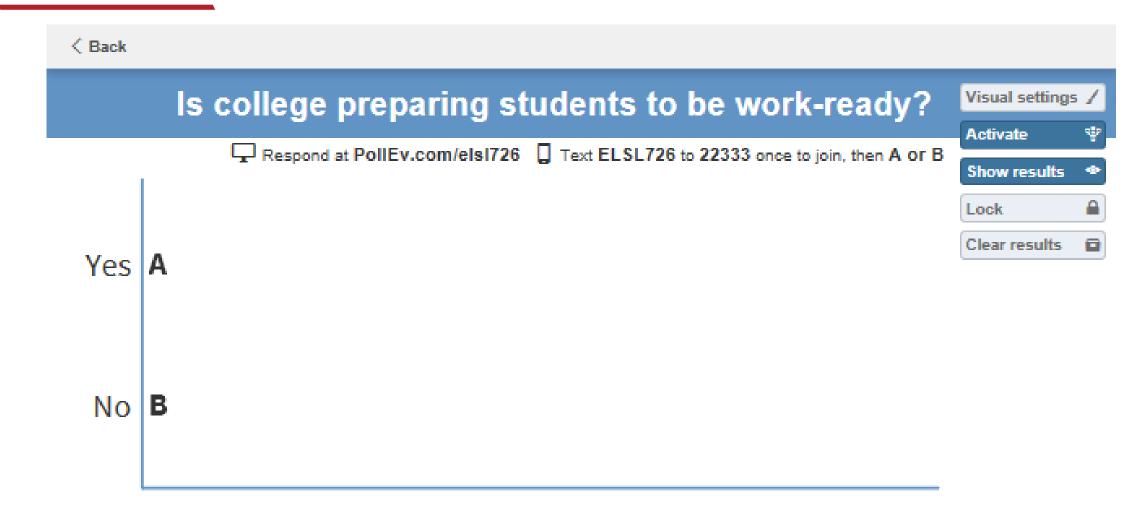


### WHO WE SURVEYED



We covered 5 major themes



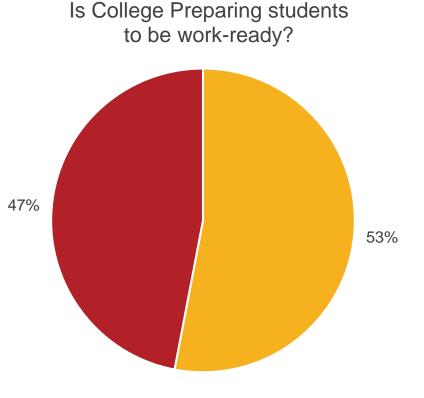


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## COLLEGE ISN'T PREPARING STUDENTS TO BE WORK-READY





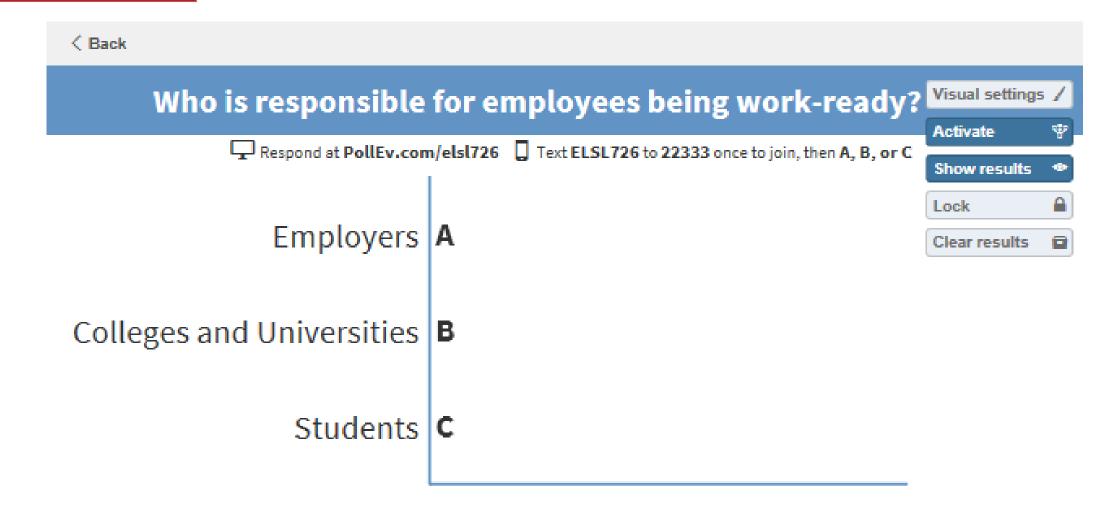


### COLLEGE ISN'T PREPARING STUDENTS TO BE WORK-READY



of Fortune 500's that said NO, college isn't producing work-ready students





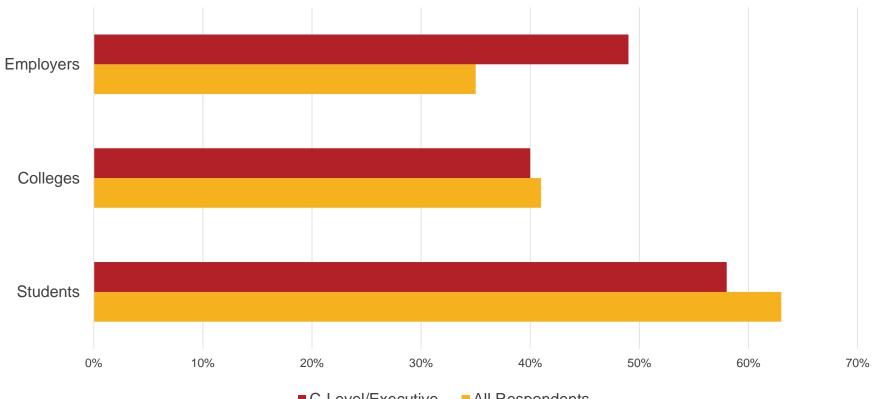
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### WHO IS RESPONSIBLE

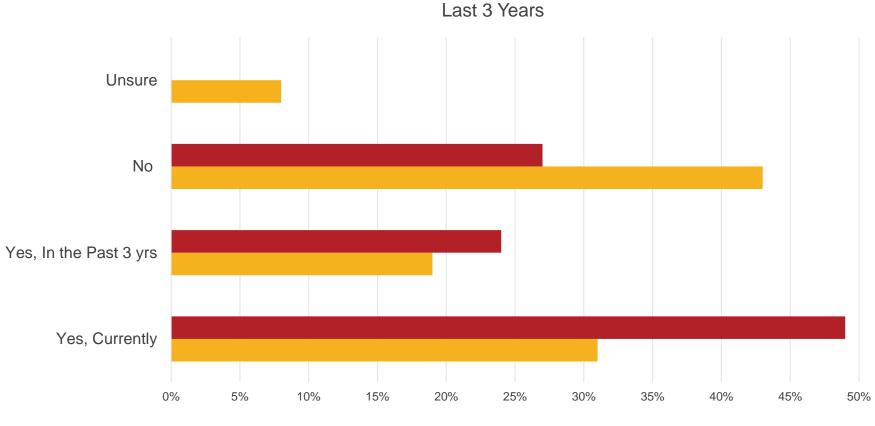
Who is responsible for employees being work-ready?



C-Level/Executive All Respondents



### **COLLABORATION WITH EDUCATORS**



C-Level/Executive All Respondents















600,000 Applicants FY14-FY15

63% of Apps – Ed. Benefit

1 <sup>1</sup>/<sub>2</sub> More Likely to Retain

2x Promotions

10,000 Participants/ 1,200 Grads

25,000 Grads by 2025

2 of 6 Key Drivers in Strategic Plan

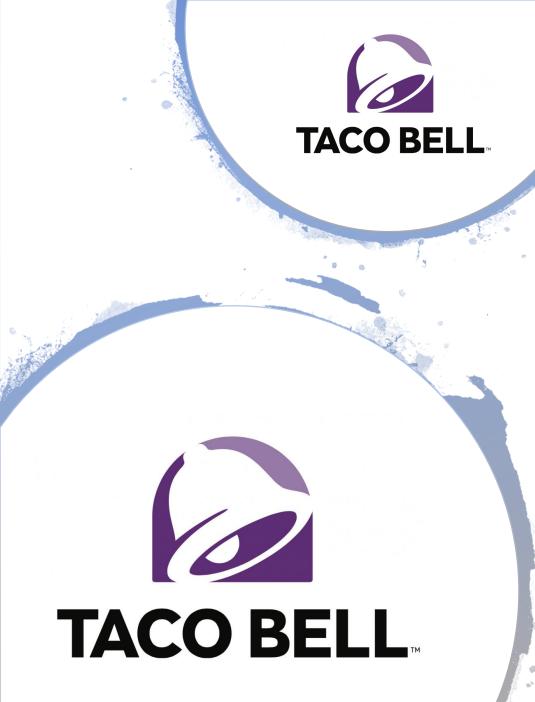


# TACO BELL

#### **TALENT SHORTAGE**

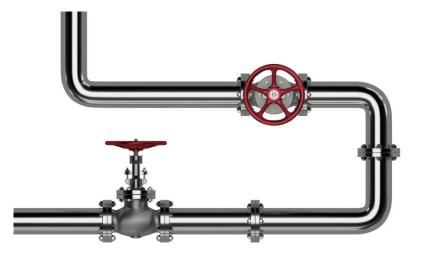
Attracting, Recruiting, Retaining





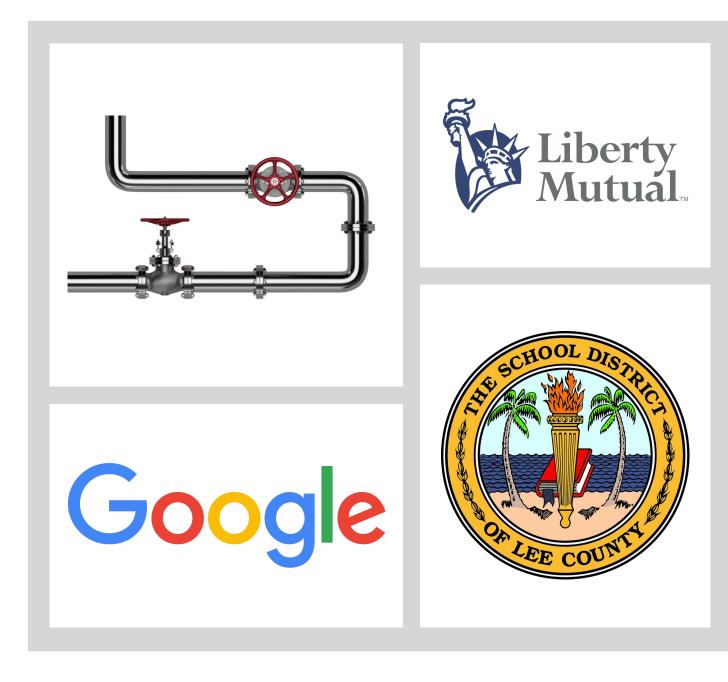
## "Think Outside the Bun" Start with Us, Stay with Us

- 2017 Restaurant Industry Struggling
- Attract and Retain Employees
- 700 stores / 2,000 Employees
- 6-month results
  - 98% retention
  - 34% increase in employee retention
- 2,000+ Stores / 210,000 Employees
- 2022 Growth Plan
- Eligible Upon Day #1
- Articulate Training for College Credit



# Talent Pipelines

- STEM Pipeline of Talent
- In Demand Jobs
  - Software Developers
  - Data Scientists
  - Digital Fluency
- Poaching In-Demand Skilled Workers
- 12-Month Tenure
- FACEBOOK Leading the Charge (18 months)
- \$25,000 Turnover



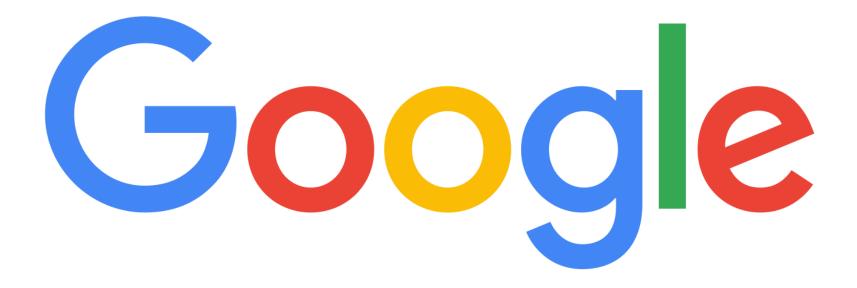
# Building Talent Pipelines





## Go For Code

- 2017 Partnership w/ The Learning House
- Reskill or Upskill Employees
- 14-Week Training Program
- Entry Level Java Developer
- Assigned New Job & Manager
- 300+ Participants in 2018
- Delivering a \$7.5 million





# Grow with Google

- 2018 Program Launch
- IT Support Certificate
- 8- Month Program
- 20+ Companies in Consortium
- 25 Community Colleges
- 40,000 Students Enrolled
  - 7<sup>th</sup> Largest University
  - 1st for program size



# Grow Your Own

- Teacher Shortage
- Budget Constraints
- Can't Always be Highest Paying
- Partnership w/ Learning House
- PARA Professionals
- Provide a White Glove Experience
  - Program Selection
  - Request Transcripts
  - Credit Evaluation
  - Support from Advisors from Start to Finish





# Employee education and development became your institution's biggest recruiting and retention engine?







# **THANK YOU**

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